

HEALTH OVERVIEW AND SCRUTINY COMMITTEE

12 DECEMBER 2017

HEREFORDSHIRE AND WORCESTERSHIRE SUSTAINABILITY AND TRANSFORMATION PARTNERSHIP - UPDATE

Summary

1. The Health Overview and Scrutiny Committee (HOSC) is to receive an update on the Herefordshire and Worcestershire Sustainability and Transformation Plan (STP) following its publication on 5 July 2017. It is available at www.yourconversationhw.nhs.uk
2. Lead Officers involved in the development of the STP have been invited to the Meeting.

Background

3. The STP builds upon local transformation work already in progress through the Future of Acute Hospital Services in Worcestershire, Well Connected and other local transformation schemes. The purpose of the STP is to develop the opportunities for local bodies to work on a more sustainable planning footprint in order to address the Triple Aim Gaps:
 - **Health and Well Being** - The main focus of this work is on achieving a radical upgrade in illness prevention to reduce the long term burden of ill health – both from a quality of life perspective for individuals and a financial perspective for the health and care system.
 - **Care and Quality** - The main focus of this work is on securing changes to enable our local provider trust to exit from the CQC special measures regime and to reduce avoidable mortality across the system through more effective health interventions in areas such as cancer, stroke, dementia, mental health and improved maternity services.
 - **Finance and Efficiency** - The main focus of this work is on reducing unwarranted variation in the demand and use of services and securing provider efficiencies through implementing new approaches to care provision.
4. Progress with the STP has been overseen by the Health and Well-being Board and the STP is currently undertaking a refresh of the financial model to understand the current position financial gap to 2020/21. This will enable a review of the transformation programmes that underpin the delivery of the STP Plan.

Scrutiny to Date

5. At its meeting on 16 November 2016, HOSC received a report which outlined the background and purpose of STPs nationally and to inform Members of the process and emerging themes locally. In addition there was the opportunity to comment on proposed engagement plans for Spring 2017 and Members went on to suggest groups to be consulted with and possible alternative venues, which were subsequently actioned.

Developing Accountable Care across Herefordshire and Worcestershire

6. An Accountable Care System (ACS) is a place-based system which will take collective responsibility for managing performance, resources and the totality of health. This opens up possibilities for easier and more effective integrated working with local authorities, in particular with regard to public health and social care services. Local Authority statutory duties remain unchanged within an ACS, but there are new opportunities to improve delivery of the statutory duty of collaboration. Once an ACS is approved they will receive greater freedoms and flexibilities from NHS England and NHS Improvement.

7. The STP held a workshop for the STP Partners in November 2017, to review the approach to delivering Accountable Care in Herefordshire and Worcestershire.

Legal, Financial and HR Implications

8. There are no specific legal, financial or HR implications associated with this paper, but there will be significant implications associated with the development of plans for each programme transformation area within the STP and their subsequent implementation. As these plans are developed, if required to do so, they will be reported to HOSC in a timely manner.

Equality and Diversity Implications

9. There are no specific issues to highlight at this stage.

Purpose of the Meeting

10. Members are invited to consider and comment on progress of the Herefordshire and Worcestershire STP – and may wish to consider the following points:

- What will be done differently?
- What is likely to change for patients and access to services?
- What are the main challenges for Herefordshire and Worcestershire?
- How will stakeholders, including HOSC be involved and consulted as plans are formed? – and how will plans be held to account?
- How can HOSC support the implementation of the STP?

Contact Points

County Council Contact Points

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Specific Contact Points for this Report

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Supporting Information

A full copy of the plan and summary plan can be accessed through
www.yourconversationhw.nhs.uk.

Background Papers

In the opinion of the Proper Officer (in this case the Head of Legal and Democratic Services) the following are the background papers relating to the subject matter of this report:

- Agenda and Minutes of the Health Overview and Scrutiny Committee on 16 November 2016 – available on the County Council's website [here](#)
- Agendas and Minutes of the Health and Well-being Board are available [here](#)